

**WASHINGTON COUNTY  
CONSOLIDATED COMMUNICATIONS AGENCY**



**FISCAL YEAR 2011/12 APPROVED BUDGET**

**Line Item Budget**

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## Budget Summaries by Fund

**GENERAL FUND SUMMARY**

Line #	Account Description	Fiscal Year 2010/11 Actual			Fiscal Year 2011/12 Budget				
		FY 08/09 Actual	FY 09/10 Actual	Adopted Budget (Adjusted)	Actual to 1/31/11	Projected to 6/30/11	Proposed	Approved	Adopted
1	<b>RESOURCES</b>								
2	Beginning Working Capital	4,078,647	2,933,207	2,999,772	2,938,036	2,938,036	2,595,037	2,595,037	-
3	<b>Revenues</b>								
4	Interest	63,890	20,729	17,000	10,115	16,865	10,689	10,689	-
5	9-1-1 Telephone Tax	2,648,301	2,752,801	2,640,000	1,378,799	2,645,354	2,620,000	2,620,000	-
6	Member & Associate User Fees	5,883,821	6,289,557	6,909,140	5,213,847	6,950,857	7,632,555	7,632,555	-
7	C 800 Contract Revenue	414,761	521,020	421,215	329,897	425,397	417,800	417,800	-
8	Non-Member Contract Revenue	-	111,713	187,245	120,474	162,642	178,733	178,733	-
9	Maintenance Services	51,327	92,853	102,900	-	-	-	-	-
10	Maintenance - Members	-	-	-	15,733	24,671	24,100	24,100	-
11	Maintenance - C 800	-	-	-	89,172	134,000	78,250	78,250	-
12	Maintenance - Non-Member	-	-	-	4,740	8,126	4,750	4,750	-
13	Rental Revenue	44,683	62,306	62,000	58,759	117,800	95,925	95,925	-
14	Grant Revenues	-	2,077	-	-	-	-	-	-
15	Misc. (CAD & Ops Mgrs: FY10/11)	80,943	187,485	96,400	107,228	142,824	74,000	74,000	-
16	Transfers In From Other Funds	-	-	-	-	41,481	-	-	-
17	<b>Total Current Revenues</b>	<b>9,187,726</b>	<b>10,040,541</b>	<b>10,435,900</b>	<b>7,328,764</b>	<b>10,670,017</b>	<b>11,136,802</b>	<b>11,136,802</b>	<b>-</b>
18	<b>TOTAL RESOURCES</b>	<b>13,266,373</b>	<b>12,973,748</b>	<b>13,435,672</b>	<b>10,266,800</b>	<b>13,608,053</b>	<b>13,731,839</b>	<b>13,731,839</b>	<b>-</b>
20	<b>EXPENDITURES / APPROPRIATIONS</b>								
21	<b>Personal Services (94.75 FTE)</b>								
22	Salaries / Wages	5,148,210	5,470,924	6,020,233	3,401,937	5,903,891	6,070,839	6,070,839	-
23	Overtime & Comp Time	507,003	548,031	689,000	291,888	525,004	528,650	528,650	-
24	Payroll Costs and Benefits	2,171,796	2,212,840	2,683,522	1,466,269	2,650,627	3,514,293	3,514,293	-
25	<b>Total Personal Services</b>	<b>7,827,009</b>	<b>8,231,795</b>	<b>9,392,755</b>	<b>5,160,094</b>	<b>9,079,522</b>	<b>10,113,782</b>	<b>10,113,782</b>	<b>-</b>
26	<b>Total Materials and Services</b>	<b>1,435,496</b>	<b>1,479,631</b>	<b>1,813,986</b>	<b>961,133</b>	<b>1,677,862</b>	<b>1,678,513</b>	<b>1,678,513</b>	<b>-</b>
27	<b>Total Capital Outlay</b>	<b>70,661</b>	<b>111,131</b>	<b>259,050</b>	<b>26,829</b>	<b>201,932</b>	<b>57,200</b>	<b>57,200</b>	<b>-</b>
28	<b>Transfers to Other Funds</b>	<b>1,000,000</b>	<b>213,155</b>	<b>53,700</b>	<b>53,700</b>	<b>53,700</b>	<b>133,500</b>	<b>133,500</b>	<b>-</b>
29	<b>TOTAL EXPENDITURES/APPROPRIATIONS</b>	<b>10,333,166</b>	<b>10,035,712</b>	<b>11,519,491</b>	<b>6,201,756</b>	<b>11,013,016</b>	<b>11,982,995</b>	<b>11,982,995</b>	<b>-</b>
30	Contingency			1,367,975			1,415,075	1,415,075	-
31	Unappropriated Ending Fund Balance			548,206			333,769	333,769	-
32	<b>TOTAL OTHER ("Reserves")</b>			<b>1,916,181</b>	<b>4,065,044</b>		<b>1,748,844</b>	<b>1,748,844</b>	<b>-</b>
33	Fiscal Year Ending Fund Balance	2,933,207	2,938,036		-	2,595,037			
34	<b>TOTAL GENERAL FUND</b>	<b>13,266,373</b>	<b>12,973,748</b>	<b>13,435,672</b>	<b>10,266,800</b>	<b>13,608,053</b>	<b>13,731,839</b>	<b>13,731,839</b>	<b>-</b>

**CAPITAL EQUIPMENT REPLACEMENT FUND**

Line #	Acct #	Account Description	Fiscal Year 2010/11			Fiscal Year 2011/12 Budget				
			FY 08/09 Actual	FY 09/10 Actual	Adopted Budget (Adjusted)	Actual to 1/31/11	Projected to 6/30/11	Proposed	Approved	Adopted
1		<b>RESOURCES</b>								
2	4001	Beginning Working Capital	926,091	459,453	326,553	326,029	326,029	271,431	271,431	-
3	4050	Interest	17,042	1,776	1,520	951	2,282	1,562	1,562	-
4	4500	Grant Revenue	885,081	-	-	-	-	-	-	-
5	4200	Levy Proceeds - Wash Co	125,000	125,000	125,000	125,000	125,000	125,000	125,000	-
6	4600	Transfer From General Fund	570,000	-	-	-	-	133,500	133,500	-
7	4450	Misc Revenue	-	-	-	-	-	-	-	-
8		<b>Total Budget Resources</b>	<b>2,523,214</b>	<b>586,229</b>	<b>453,073</b>	<b>451,980</b>	<b>453,311</b>	<b>531,493</b>	<b>531,493</b>	<b>-</b>
9										
10		<b>EXPENDITURES / APPROPRIATIONS</b>								
11		<b>Materials and Services</b>	-	<b>76,152</b>	-	-	-	<b>25,000</b>	<b>25,000</b>	-
11		<b>Capital Outlay</b>								
12	5640	Building Equipment (Equip Rm HVAC)	51,844		60,000	15,603	62,900	-	-	-
13	5650	Communications Equipment	-		78,480	35,244	78,480	140,000	140,000	-
14		<i>Replace video servers at radio sites</i>						<i>36,000</i>	<i>36,000</i>	-
15		<i>Replace MSF5000s with Quantars at West End</i>						<i>104,000</i>	<i>104,000</i>	-
16	5660	Computer Equipment	2,011,917	184,048	50,500	36,482	40,500	-	-	-
17		<b>Total Capital Outlay</b>	<b>2,063,761</b>	<b>184,048</b>	<b>188,980</b>	<b>87,329</b>	<b>181,880</b>	<b>140,000</b>	<b>140,000</b>	<b>-</b>
18										
19		<b>Contingency</b>			<b>264,093</b>			<b>366,493</b>	<b>366,493</b>	<b>-</b>
20		<b>Total Requirements</b>	<b>2,063,761</b>	<b>260,200</b>	<b>453,073</b>	<b>87,329</b>	<b>181,880</b>	<b>531,493</b>	<b>531,493</b>	<b>-</b>
21										
22	- - - -	<i>Fiscal Year's Ending Fund Balance</i>	459,453	326,029	-	-	271,431	-	-	-
23		<b>Total Budget Requirements</b>	<b>2,523,214</b>	<b>586,229</b>	<b>453,073</b>	<b>87,329</b>	<b>453,311</b>	<b>531,493</b>	<b>531,493</b>	<b>-</b>

**FACILITIES MAINTENANCE FUND**

Line #	Acct #	Account Description	FY 08/09 Actual	FY 09/10 Actual	Fiscal Year 2010/11			Fiscal Year 2011/12		
					Adopted Budget	Actual to 1/31/11	Projected to 6/30/11	Proposed	Approved	Adopted
1		<b>RESOURCES</b>								
2	4001	Beginning Working Capital	280,552	409,785	421,640	443,615	443,615	219,089	219,089	
3	4050	Interest	6,418	2,730	3,260	1,356	2,974	759	759	
4	4600	Transfer In From Other Funds	130,000	34,500	-	-	-	-	-	
5		<b>Total Budget Resources</b>	<b>416,970</b>	<b>447,015</b>	<b>424,900</b>	<b>444,971</b>	<b>446,589</b>	<b>219,848</b>	<b>219,848</b>	
6										
7		<b>EXPENDITURES / APPROPRIATIONS</b>								
8		<b>Materials and Services (M&amp;S)</b>	7,185	2,900	30,000	1,987	17,500	100,000	100,000	
9	5361	M & R Facility (non-cap major repairs)								
10		<i>Fit up of upper equip. room electronics assemblies</i>						25,000	25,000	
11		<i>Replace upper equipment room 48 VDC system</i>						50,000	50,000	
12		<i>HVAC system LON control replacement</i>						25,000	25,000	
13		<b>Total Materials &amp; Services</b>	<b>7,185</b>	<b>2,900</b>	<b>30,000</b>	<b>1,987</b>	<b>17,500</b>	<b>100,000</b>	<b>100,000</b>	
14										
15		<b>Capital Outlay</b>								
16	5615	Vehicles						12,000	12,000	
17		<i>Emergency mobile back up equip for facility &amp; towers</i>								
18	5610	Facilities Improvements		500	349,000	48,600	210,000	17,000	17,000	
19		<i>2 HVAC replacements (Bald Pk; Gales Peak)</i>						17,000	17,000	
20		<b>Total Capital Outlay</b>	<b>-</b>	<b>500</b>	<b>349,000</b>	<b>48,600</b>	<b>210,000</b>	<b>29,000</b>	<b>29,000</b>	
21										
22	5900	Contingency	-	-	45,900	-	-	90,848	90,848	
23		<b>Total Requirements</b>	<b>-</b>	<b>-</b>	<b>424,900</b>	<b>48,600</b>	<b>227,500</b>	<b>219,848</b>	<b>219,848</b>	
24										
25										
26	----	<i>Fiscal Year's Ending Fund Balance</i>	416,970	447,015	-	-	219,089	-	-	
27		<b>Total Budget Requirements</b>	<b>416,970</b>	<b>447,015</b>	<b>424,900</b>	<b>48,600</b>	<b>446,589</b>	<b>219,848</b>	<b>219,848</b>	

**SYSTEM UPGRADE CAPITAL FUND**

Line #	Acct #	Account Description	Fiscal Year 2009/10					
			FY 08/09 Actual	FY09/10 Actual	Adopted Budget	Actual to 1/31/11	Projected to 6/30/11	
1		<b>RESOURCES</b>						
2	4001	Beginning Working Capital	1,345,594	980,018	1,109,300	609,084	609,084	
3	4050	Interest	24,555	6,322	500	1,415	1,590	
4	4450	Miscellaneous Income	-	-	-	-	-	
5	4600	Transfer In From Other Funds	300,000	178,655	53,700	53,700	53,700	
6		<b>Total Budget Resources</b>	<b>1,670,149</b>	<b>1,164,995</b>	<b>1,163,500</b>	<b>664,199</b>	<b>664,374</b>	
7								
8		<b>EXPENDITURES / APPROPRIATIONS</b>						
9		<b>Capital Outlay</b>						
10	5650	Communications Equipment	690,131	555,911	1,148,200	622,893	622,893	
11		<b>Total Capital Outlay</b>	<b>690,131</b>	<b>555,911</b>	<b>1,148,200</b>	<b>622,893</b>	<b>622,893</b>	
12								
13		Transfer to General Fund			15,300		41,481	
14		<b>Total Requirements</b>	<b>690,131</b>	<b>555,911</b>	<b>1,163,500</b>	<b>622,893</b>	<b>664,374</b>	
15								
16	- - - -	<i>Fiscal Year's Ending Fund Balance</i>	980,018	609,084	-	-	-	
17		<b>Total Budget Requirements</b>	<b>1,670,149</b>	<b>1,164,995</b>	<b>1,163,500</b>	<b>622,893</b>	<b>664,374</b>	

# General Fund Line Item Budget

**GENERAL FUND LINE ITEM**

List Page	Line #	Account #	Account Description	Fiscal Year 2010/11			Fiscal Year 2011/12				
				FY08/09 Actual	FY09/10 Actual	Adopted Budget (Adjusted)	Actual to 1/31/11	Projected to 6/30/11	Proposed Budget	Approved Budget	Adopted Budget
	1		<b>RESOURCES</b>								
	2		Beginning Working Capital	4,078,647	2,933,207	2,999,772	2,938,036	2,938,036	2,595,037	2,595,037	-
	3		<b>Revenues</b>								
	4		Interest	63,890	20,729	17,000	10,115	16,865	10,689	10,689	-
	5		9-1-1 Telephone Tax	2,648,301	2,752,801	2,640,000	1,378,799	2,645,354	2,620,000	2,620,000	-
	6		<i>First Quarter</i>	692,631	642,758	660,000	669,177	669,177	655,000	655,000	-
	7		<i>Second Quarter</i>	679,393	659,171	660,000	653,215	653,215	655,000	655,000	-
	8		<i>Third Quarter</i>	702,258	727,287	660,000	-	660,000	655,000	655,000	-
	9		<i>Fourth Quarter</i>	650,118	612,726	660,000	-	660,000	655,000	655,000	-
	10		Member & Associate User Fees	5,883,821	6,289,557	6,909,140	5,213,847	6,950,857	7,632,555	7,632,555	-
	11		C 800 Contract Revenue	414,761	521,020	421,215	329,897	425,397	417,800	417,800	-
	12		Non-Member Contract Revenue	-	111,713	187,245	120,474	162,642	178,733	178,733	-
	13		Maintenance Services	51,327	92,853	102,900	-	-	-	-	-
	14		Maintenance - Members	-	-	-	15,733	24,671	24,100	24,100	-
	15		Maintenance - C 800	-	-	-	89,172	134,000	78,250	78,250	-
	16		Maintenance - Non-Member	-	-	-	4,740	8,126	4,750	4,750	-
	17		Rental Revenue	44,683	62,306	62,000	58,759	117,800	95,925	95,925	-
	18		Grant Revenues	-	2,077	-	-	-	-	-	-
	19		Misc. (CAD & Ops Mgrs in FY10/11)	80,943	187,485	96,400	107,228	142,824	74,000	74,000	-
	20		Transfers In From Other Funds	-	-	-	-	41,481	-	-	-
	21		<b>Total Current Revenues</b>	<b>9,187,726</b>	<b>10,040,541</b>	<b>10,435,900</b>	<b>7,328,764</b>	<b>10,670,017</b>	<b>11,136,802</b>	<b>11,136,802</b>	<b>-</b>
	22		<b>TOTAL RESOURCES</b>	<b>13,266,373</b>	<b>12,973,748</b>	<b>13,435,672</b>	<b>10,266,800</b>	<b>13,608,053</b>	<b>13,731,839</b>	<b>13,731,839</b>	<b>-</b>
	23		<b>EXPENDITURES / APPROPRIATIONS</b>								
	24		<b>Personal Services (94.75 FTE)</b>								
	25		Admin Salary & Wages	1,666,282	1,804,441	2,138,609	1,210,205	2,122,081	2,149,100	2,149,100	-
	26		Union Wages	3,474,678	3,617,123	3,843,624	2,191,732	3,770,255	3,883,739	3,883,739	-
	27		Vacation Payout	7,250	49,360	38,000	-	11,555	38,000	38,000	-
	28		Overtime	507,003	548,031	689,000	291,888	525,004	528,650	528,650	-
	29		<b>Total Salaries / Wages / Overtime</b>	<b>5,655,213</b>	<b>6,018,955</b>	<b>6,709,233</b>	<b>3,693,825</b>	<b>6,428,895</b>	<b>6,599,489</b>	<b>6,599,489</b>	<b>-</b>
	30		PERS	670,452	566,779	637,376	364,948	757,994	1,322,282	1,322,282	-
	31		FICA	424,425	453,828	513,918	276,977	478,064	503,065	503,065	-
	32		Workers Comp.	19,406	27,053	39,701	19,612	26,891	40,101	40,101	-
	33		Tri-Met Tax	36,325	39,896	47,071	23,632	40,738	43,891	43,891	-
	34		Health Ins (8.6% inc. in FY12)	956,630	1,065,347	1,357,282	731,722	1,261,352	1,486,572	1,486,572	-
	35		Deferred Comp Match	29,610	29,304	38,700	23,412	34,863	50,519	50,519	-
	36		Life/Disability Ins.	20,591	15,720	24,874	10,779	20,751	26,263	26,263	-
	37		State Unemployment	13,292	14,913	18,000	10,787	21,574	32,000	32,000	-
	38		Vehicle Allowances	1,065	-	6,600	4,400	8,400	9,600	9,600	-
	39		<b>Total Payroll Expenses &amp; Benefits</b>	<b>2,171,796</b>	<b>2,212,840</b>	<b>2,683,522</b>	<b>1,466,269</b>	<b>2,650,627</b>	<b>3,514,293</b>	<b>3,514,293</b>	<b>-</b>
	40		<b>Total Personal Services</b>	<b>7,827,009</b>	<b>8,231,795</b>	<b>9,392,755</b>	<b>5,160,094</b>	<b>9,079,522</b>	<b>10,113,782</b>	<b>10,113,782</b>	<b>-</b>

**GENERAL FUND LINE ITEM**

List Page	Line #	Account #	Account Description	Fiscal Year 2010/11			Fiscal Year 2011/12				
				FY08/09 Actual	FY09/10 Actual	Adopted Budget (Adjusted)	Actual to 1/31/11	Projected to 6/30/11	Proposed Budget	Approved Budget	Adopted Budget
	1		<b>Materials and Services</b>								
	2	5300	Office Supplies	39,063	36,021	39,800	21,467	40,775	38,500	38,500	-
	3	5301	Radio Supplies - Shop	68,115	86,683	86,300	34,610	68,210	72,000	72,000	-
	4	5302	Training Supplies	1,197	3,206	5,000	674	910	2,500	2,500	-
	5	5303	Uniforms	836	15,150	24,000	25,341	26,799	25,750	25,750	-
	6	5313	Employment Tests	14,852	7,908	12,000	1,234	9,634	10,500	10,500	-
	7	5315	Tuition Reimbursement	-	9,000	4,800	1,146	4,260	6,100	6,100	-
	8	5323	Food	2,645	1,167	2,250	740	2,140	3,280	3,280	-
Pg 17	9	5330	Non Capital Furn & Equip	54,120	78,918	74,705	21,230	70,650	68,772	68,772	-
	10	5331	Non Capital Furn & Equip - Grant	-	2,077	-	-	-	-	-	-
Pg 18	11	5340	Software Upgrades/CAD Enhanc.	467	14,086	131,420	28,730	64,832	47,900	47,900	-
	12	5350	Fuel	42,012	33,202	46,200	19,338	36,400	51,000	51,000	-
	13	5360	Radio Supplies - Infrastructure	-	-	95,300	86,851	127,000	103,000	103,000	-
Pg 19	14	5361	M & R Facility/Sites	146,684	167,616	141,765	80,158	145,645	120,680	120,680	-
	15	5363	M & R Vehicles	6,243	8,847	11,250	4,969	10,000	13,400	13,400	-
	16	5364	M & R Communications	22,864	7,357	5,500	2,392	4,800	5,000	5,000	-
	17	5367	M & R Office Equipment	6,918	8,147	11,680	6,375	10,263	13,000	13,000	-
Pg 20	18	5368	M & R Computer Equip & S/W	247,449	162,260	273,805	211,104	261,621	296,135	296,135	-
	19	5400	Insurance	59,998	58,663	56,000	47,935	47,935	50,000	50,000	-
	20	5410	Legal Services	33,479	37,044	42,000	19,010	41,000	44,000	44,000	-
	21	5412	Audit Fees	16,240	26,635	27,000	8,215	22,780	23,000	23,000	-
Pg 21	22	5413	Contract / Professional Services	237,679	238,374	256,110	78,834	199,863	204,050	204,050	-
	23	5415	Printing	400	993	1,850	1,828	2,649	1,050	1,050	-
	24	5416	Building Maintenance	47,560	48,769	47,500	24,199	41,500	42,980	42,980	-
	25	5430	Telephone	94,285	94,165	104,200	56,978	100,402	103,940	103,940	-
	26	5431	Admin. Telephone	31,438	36,695	39,790	32,025	37,945	38,355	38,355	-
	27	5432	Heat/Energy	18,199	15,728	19,000	9,245	14,321	16,800	16,800	-
	28	5433	Electricity	114,437	130,702	131,450	65,326	132,137	136,000	136,000	-
	29	5434	Water/Sewer	6,793	6,684	7,860	3,763	8,295	8,710	8,710	-
	30	5436	Garbage	2,249	1,976	2,400	1,521	2,411	2,500	2,500	-
	31	5445	Tower Site Lease Expenses	68,485	67,587	37,801	32,003	42,577	40,601	40,601	-
Pg 22	32	5461	Training	14,063	31,735	28,030	7,947	23,577	33,460	33,460	-
Pg 23	33	5462	Travel and Per Diem	19,119	14,665	22,120	7,867	48,399	26,750	26,750	-
	34	5472	Employee Recog. & Awards	1,816	2,717	5,250	2,908	5,417	4,750	4,750	-
	35	5481	Community Education	-	368	100	377	425	1,000	1,000	-
	36	5500	Dues & Subscriptions	4,674	6,167	7,200	7,915	8,996	9,200	9,200	-
	37	5569	Bad Debt Expense	-	8,206	-	-	-	-	-	-
	38	5570	Business Expense	4,759	6,059	5,700	3,941	7,224	7,400	7,400	-
	39	5571	Retreat Expense	2,159	898	2,950	971	2,335	2,450	2,450	-
	40	5572	Advertising/Public Notices	4,199	3,156	3,900	1,966	3,735	4,000	4,000	-
	41		<b>Total Materials and Services</b>	<b>1,435,496</b>	<b>1,479,631</b>	<b>1,813,986</b>	<b>961,133</b>	<b>1,677,862</b>	<b>1,678,513</b>	<b>1,678,513</b>	<b>-</b>

**GENERAL FUND LINE ITEM**

List Page	Line #	Account #	Account Description	Fiscal Year 2010/11			Fiscal Year 2011/12			
				FY08/09 Actual	FY09/10 Actual	Adopted Budget (Adjusted)	Actual to 1/31/11	Projected to 6/30/11	Proposed Budget	Approved Budget
	1		<b>Capital Outlay</b>							
	2		Land Improvements (Round Top)	-	14,304	-	-	-	-	-
	3		Building Improvements (Offices)	-	46,842	-	-	-	-	-
	4		Vehicles	-	22,904	-	-	-	-	-
	5		Office Furniture & Equip	-	-	170,550	12,387	177,387	-	-
	8		Shop Equipment	-	6,500	-	-	-	-	-
	9		Communications Equipment	36,661	14,174	73,500	7,097	17,200	57,200	57,200
	10		<i>Radio Services Division Capital Outlay</i>							
	11		Data Processing Software	-	-	-	-	-	-	-
	12		Computer Equipment	34,000	6,407	15,000	7,345	7,345	-	-
	13		<b>Total Capital Outlay</b>	<b>70,661</b>	<b>111,131</b>	<b>259,050</b>	<b>26,829</b>	<b>201,932</b>	<b>57,200</b>	<b>57,200</b>
	14									
	15		<b>Transfers to Other Funds</b>							
	16		Facility Maintenance Fund	130,000	34,500	-	-	-	-	-
	17		Equip. Repl. Fund - CAD	570,000	-	-	-	-	133,500	133,500
	18		System Upgrade Fund	300,000	178,655	53,700	53,700	53,700	-	-
	19		<b>Total Transfers to Other Funds</b>	<b>1,000,000</b>	<b>213,155</b>	<b>53,700</b>	<b>53,700</b>	<b>53,700</b>	<b>133,500</b>	<b>133,500</b>
	20									
	21		<b>TOTAL EXPENDITURES/APPROPRIATIONS</b>	<b>10,333,166</b>	<b>10,035,712</b>	<b>11,519,491</b>	<b>6,201,756</b>	<b>11,013,016</b>	<b>11,982,995</b>	<b>11,982,995</b>
	22									
	22		<b>OTHER ("Reserves")</b>							
	23		Contingency (12% of Operating Exp.)			1,367,975	-	-	1,415,075	1,415,075
	24		<i>(12% of Personal Services + M&amp;S)</i>							
	25		Unappr. Ending Fund Balance			548,206	-	-	333,769	333,769
	26		<b>TOTAL OTHER ("Reserves")</b>			<b>1,916,181</b>	<b>4,065,044</b>	<b>-</b>	<b>1,748,844</b>	<b>1,748,844</b>
	27									
	28		<b>Fiscal Year Ending Fund Balance</b>	<b>2,933,207</b>	<b>2,938,036</b>			<b>2,595,037</b>		
	29									
	30		<b>TOTAL GENERAL FUND</b>	<b>13,266,373</b>	<b>12,973,748</b>	<b>13,435,672</b>	<b>10,266,800</b>	<b>13,608,053</b>	<b>13,731,839</b>	<b>13,731,839</b>

# General Fund Departmental Budgets

General Fund  
Administration Department

List Page	Line #	Account #	Account Description	Fiscal Year 2010/11			Fiscal Year 2011/12			
				FY08/09 Actual	FY09/10 Actual	Adopted Budget (Adjusted)	Actual to 1/31/11	Projected to 6/30/11	Proposed Budget	Approved Budget
	1		<b>Personal Services (4.4 FTE)</b>							
	2	5001	Admin Salary & Wages	439,598	349,782	333,179	162,949	300,099	318,063	318,063
	3	5120	Overtime	841	38	1,000	22	40	150	150
	4	5121	Comp Time	4,090	1,689	-	1,135	1,946	-	-
	5	5201	PERS	44,651	30,684	32,896	15,739	35,639	63,271	63,271
	6	5203	FICA	32,268	26,144	26,860	12,461	22,461	23,063	23,063
	7	5206	Workers Comp.	818	1,346	1,950	957	1,319	1,750	1,750
	8	5207	Tri-Met Tax	2,088	1,764	2,441	556	896	2,116	2,116
	9	5210	Health Ins (8.6% inc. in FY12)	41,579	38,266	67,598	25,687	43,994	63,720	63,720
	10	5230	Deferred Comp Match	1,611	1,072	2,500	1,290	2,663	4,368	4,368
	11	5240	Life/Disability Ins.	1,239	855	1,405	581	1,181	1,100	1,100
	12	5250	State Unemployment	1,289	14,913	18,000	10,787	21,574	32,000	32,000
	13	5295	Vehicle Allowance	1,065	-	2,400	1,200	3,200	4,800	4,800
	14		<b>Total Personal Services</b>	<b>571,137</b>	<b>466,553</b>	<b>490,229</b>	<b>233,364</b>	<b>435,012</b>	<b>514,401</b>	<b>514,401</b>
	15									
	16		<b>Materials and Services</b>							
	17	5300	Office Supplies	21,324	18,886	18,900	9,902	17,900	14,500	14,500
	18	5303	Uniforms	617	535	800	1,480	1,480	1,000	1,000
	19	5313	Employment Tests	73	7,797	12,000	1,234	9,634	10,500	10,500
	20	5315	Tuition Reimbursement	-	-	800	-	260	800	800
	21	5323	Food	1,353	480	250	105	480	500	500
Pg 17	22	5330	Non Capital Furn & Equip	8,529	7,001	6,655	6,169	7,900	1,860	1,860
Pg 18	23	5340	Software Upgrades/CAD Enhanc.	83	-	4,500	4,500	4,500	2,500	2,500
	24	5350	Fuel	4,479	7,256	8,900	-	-	5,000	5,000
Pg 19	25	5361	M & R Facility/Sites	51,024	73,259	65,370	40,560	72,000	66,830	66,830
	26	5363	M & R Vehicles	72	145	-	-	-	-	-
	27	5367	M & R Office Equipment	6,918	8,147	11,680	6,375	10,263	13,000	13,000
Pg 20	28	5368	M & R Computer Equipment	5,869	10,724	9,400	6,489	7,980	11,670	11,670
	29	5400	Insurance	59,998	58,663	56,000	47,935	47,935	50,000	50,000
	30	5410	Legal Services	33,479	37,044	42,000	19,010	41,000	44,000	44,000
	31	5412	Audit Fees	16,240	26,635	27,000	8,215	22,780	23,000	23,000
Pg 21	32	5413	Contract / Professional Services	192,729	200,575	180,560	52,088	126,800	83,900	83,900
	33	5415	Printing	400	993	1,200	1,591	2,191	750	750
	34	5416	Building Maintenance	47,560	48,769	47,500	24,199	41,500	42,980	42,980
	35	5430	Telephone	4,515	5,271	1,300	450	997	940	940
	36	5431	Admin. Telephone	6,405	11,108	7,300	4,552	8,773	9,000	9,000
	37	5432	Heat/Energy	18,199	15,728	19,000	9,245	14,321	16,800	16,800
	38	5433	Electricity	74,717	85,321	84,950	39,418	82,392	87,000	87,000
	39	5434	Water/Sewer (& sprinklers)	6,793	6,684	7,860	3,763	8,295	8,710	8,710
	40	5436	Garbage	2,249	1,976	2,400	1,521	2,411	2,500	2,500
	41	5445	Rent for Site Leases	1	1	1	1	1	1	1

General Fund  
Administration Department

List Page	Line #	Account #	Account Description	Fiscal Year 2010/11			Fiscal Year 2011/12				
				FY08/09 Actual	FY09/10 Actual	Adopted Budget (Adjusted)	Actual to 1/31/11	Projected to 6/30/11	Proposed Budget	Approved Budget	Adopted
	1		<b>Materials and Services, continued</b>								
Pg 22	2	5461	Training	4,662	1,091	1,450	543	1,017	4,180	4,180	
Pg 23	3	5462	Travel and Per Diem	7,146	5,618	2,365	524	1,297	5,800	5,800	
	4	5472	Employee Recog. & Awards	1,766	2,570	5,000	2,870	5,267	4,500	4,500	
	5	5481	Community Education	-	368	100	377	425	1,000	1,000	
	6	5500	Dues & Subscriptions	2,914	4,268	4,350	5,894	6,036	6,100	6,100	
	7	5569	Bad Debt Expense	-	8,206	-		-	-	-	
	8	5570	Business Expense	4,676	5,854	5,300	3,850	6,924	7,000	7,000	
	9	5571	Retreat Expense	818	898	950	835	835	950	950	
	10	5572	Advertising/Public Notices	4,199	3,156	3,900	1,966	3,735	4,000	4,000	
	11		<b>Total Materials and Services</b>	<b>589,807</b>	<b>665,027</b>	<b>639,741</b>	<b>305,661</b>	<b>557,329</b>	<b>531,271</b>	<b>531,271</b>	<b>-</b>
	12										
	13		<b>Capital Outlay</b>	-	-	-					
	14	5630	Office Furniture & Equip	-	-	10,550	12,387	12,387	-	-	-
	15		<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>10,550</b>	<b>12,387</b>	<b>12,387</b>	<b>-</b>	<b>-</b>	<b>-</b>
	16										
	17		<b>Total Administration Department</b>	<b>1,160,944</b>	<b>1,131,580</b>	<b>1,140,520</b>	<b>551,412</b>	<b>1,004,728</b>	<b>1,045,672</b>	<b>1,045,672</b>	<b>-</b>

**General Fund  
Performance Management Department**

List Page	Line #	Account #	Account Description	Fiscal Year 2010/11			Fiscal Year 2011/12				
				FY08/09 Actual	FY09/10 Actual	Adopted Budget (Adjusted)	Actual to 1/31/11	Projected to 6/30/11	Proposed Budget	Approved Budget	Adopted
	1		<b>Personal Services (4 FTE)</b>								
	2	5001	Admin Salary & Wages		219,076	230,274	146,449	258,990	264,880	264,880	
	3	5120	Overtime		5,328	160,000	1,949	3,341	7,500	7,500	
	4	5121	Comp Time		497	-	968	1,661	-	-	
	5	5201	PERS		20,494	37,673	15,677	33,020	54,884	54,884	
	6	5203	FICA		16,906	29,855	11,239	21,215	20,838	20,838	
	7	5206	Workers Comp.		877	2,130	1,025	1,405	1,457	1,457	
	8	5207	Tri-Met Tax		706	2,735	582	1,205	1,811	1,811	
	9	5210	Health Ins (8.6% inc. in FY12)		31,324	42,759	25,109	45,945	63,096	63,096	
	10	5230	Deferred Comp Match		863	1,200	897	1,850	2,648	2,648	
	11	5240	Life/Disability Ins.		553	795	379	865	1,100	1,100	
	12	5295	Vehicle Allowance		-	-	700	700	-	-	
	13		<b>Total Personal Services</b>	<b>-</b>	<b>296,624</b>	<b>507,421</b>	<b>204,974</b>	<b>370,197</b>	<b>418,214</b>	<b>418,214</b>	<b>-</b>
	14										
	15		<b>Materials and Services</b>								
	16	5300	Office Supplies		1,067	3,200	676	1,100	1,300	1,300	
	17	5302	Training Supplies		2,594	5,000	674	910	2,500	2,500	
	18	5303	Uniforms		441	600	666	1,000	1,000	1,000	
	19	5315	Tuition Reimbursement		-	-	-	-	800	800	
	20	5323	Food		-	-	29	100	300	300	
Pg 17	21	5330	Non Capital Furn & Equip		791	6,750	1,113	6,750	6,300	6,300	
Pg 20	22	5368	M & R Computer Equipment		1,998	-	999	999	1,250	1,250	
Pg 21	23	5413	Contract / Professional Services		1,764	13,100	6,250	6,500	28,150	28,150	
	24	5431	Admin. Telephone		510	1,200	1,200	1,200	1,200	1,200	
Pg 22	25	5461	Training		9,284	10,820	4,807	8,100	14,180	14,180	
Pg 23	26	5462	Travel and Per Diem		2,347	7,450	2,321	5,297	6,550	6,550	
	27	5500	Dues & Subscriptions		240	700	400	600	600	600	
	28		<b>Total Materials and Services</b>	<b>-</b>	<b>21,036</b>	<b>48,820</b>	<b>19,135</b>	<b>32,556</b>	<b>64,130</b>	<b>64,130</b>	<b>-</b>
	29										
	30		<b>Capital Outlay</b>								
	31		<b>Total Capital Outlay</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	32										
	33		<b>Total Performance Management</b>	<b>-</b>	<b>317,660</b>	<b>556,241</b>	<b>224,109</b>	<b>402,753</b>	<b>482,344</b>	<b>482,344</b>	<b>-</b>

General Fund  
Operations Department

List Page	Line #	Account #	Account Description	Fiscal Year 2010/11			Fiscal Year 2011/12				
				FY08/09 Actual	FY09/10 Actual	Adopted Budget (Adjusted)	Actual to 1/31/11	Projected to 6/30/11	Proposed Budget	Approved Budget	Adopted
	1		<b>Personal Services (73.5 FTE)</b>								
	2	5001	Admin Salary & Wages	575,294	531,032	607,841	351,608	607,640	597,168	597,168	
	3	5002	Union Salary & Wages	3,419,626	3,548,943	3,843,624	2,191,732	3,770,255	3,883,739	3,883,739	
	4	5015	Vacation Payout	7,250	35,193	38,000		11,555	38,000	38,000	
	5	5120	Overtime	417,195	471,888	493,000	241,011	437,170	501,000	501,000	
	6	5121	Comp Time	39,661	42,252	-	33,359	57,190	-	-	
	7	5201	PERS	528,443	437,769	473,555	282,003	577,940	1,011,507	1,011,507	
	8	5203	FICA	335,851	349,289	381,160	211,163	361,241	384,021	384,021	
	9	5206	Workers Comp.	8,141	16,659	22,061	11,238	15,518	24,651	24,651	
	10	5207	Tri-Met Tax	29,661	32,395	34,875	19,485	33,304	33,389	33,389	
	11	5210	Health Ins (8.6% inc. in FY12)	784,811	859,530	1,052,885	574,683	986,313	1,138,740	1,138,740	
	12	5230	Deferred Comp Match	23,076	22,525	27,000	17,991	24,800	34,000	34,000	
	13	5240	Life/Disability Ins.	16,850	12,173	19,459	8,237	15,821	20,350	20,350	
	14	5250	State Unemployment	12,003	-	-	-	-	-	-	
	15	5295	Vehicle Allowance	-	-	1,800	1,300	2,300	2,400	2,400	
	16		<b>Total Personal Services</b>	<b>6,197,862</b>	<b>6,359,648</b>	<b>6,995,260</b>	<b>3,943,810</b>	<b>6,901,047</b>	<b>7,668,965</b>	<b>7,668,965</b>	<b>-</b>
	17		<b>Materials and Services</b>								
	18	5300	Office Supplies	9,374	9,036	9,200	5,173	9,250	10,500	10,500	
	19	5302	Training Supplies	1,197	612	-	-	-	-	-	
	20	5303	Uniforms	-	13,065	20,800	20,519	20,819	20,500	20,500	
	21	5313	Employment Tests	14,633	-	-	-	-	-	-	
	22	5315	Tuition Reimbursement	-	3,000	2,000	1,146	2,000	2,500	2,500	
	23	5323	Food	1,292	577	1,800	322	1,000	1,200	1,200	
Pg 17	24	5330	Non Capital Furn & Equip	25,689	5,821	8,600	2,534	8,600	6,950	6,950	
	25	5331	Non Capital Furn & Equip - Grant	-	2,077	-	-	-	-	-	
Pg 18	26	5340	Software Upgrades/CAD Enhanc.	70	26	5,380	-	5,380	6,000	6,000	
	27	5364	M & R Communications	12,752	4,908	5,500	2,392	4,800	5,000	5,000	
Pg 20	28	5368	M & R Computer Equipment	6,094	9,551	7,650	-	9,072	9,525	9,525	
Pg 21	29	5413	Contract / Professional Services	22,980	13,000	10,500	4,500	10,500	1,500	1,500	
	30	5415	Printing	-	-	650	79	300	300	300	
	31	5430	Telephone	89,770	88,894	102,900	56,528	99,405	103,000	103,000	
	32	5431	Admin. Telephone	7,449	4,263	6,200	4,600	4,600	4,200	4,200	
Pg 22	33	5461	Training	3,906	5,274	4,400	2,225	4,400	1,500	1,500	
Pg 23	34	5462	Travel and Per Diem	5,428	3,408	5,200	3,383	5,000	3,700	3,700	
	35	5472	Employee Recog. & Awards	50	147	250	38	150	250	250	
	36	5500	Dues & Subscriptions	1,070	1,004	1,100	1,231	1,500	1,500	1,500	
	37	5570	Business Expense	83	205	300	-	200	300	300	
	38	5571	Retreat Expense	1,341	-	2,000	136	1,500	1,500	1,500	
	39		<b>Total Materials and Services</b>	<b>203,178</b>	<b>164,868</b>	<b>194,430</b>	<b>104,806</b>	<b>188,476</b>	<b>179,925</b>	<b>179,925</b>	<b>-</b>

General Fund  
Operations Department

List Page	Line #	Account #	Account Description	Fiscal Year 2010/11			Fiscal Year 2011/12				
				FY08/09 Actual	FY09/10 Actual	Adopted Budget (Adjusted)	Actual to 1/31/11	Projected to 6/30/11	Proposed Budget	Approved Budget	Adopted
	1		Capital Outlay								
	2	5610	Building Improvements (Offices)	-	46,842	-	-	-	-	-	
	3	5630	Office Furniture & Equip	-	-	160,000	-	165,000	-	-	
	4		<i>Call taking pod - \$160,000</i>	-	-	-	-	-	-	-	
	5		Total Capital Outlay	-	46,842	160,000	-	165,000	-	-	
	6										
	7		Total Operations Department	<u>6,401,040</u>	<u>6,571,358</u>	<u>7,349,690</u>	<u>4,048,616</u>	<u>7,254,523</u>	<u>7,848,890</u>	<u>7,848,890</u>	<u>-</u>

General Fund  
Logistics Department  
Data Services Division

List Page	Line #	Account #	Account Description	Fiscal Year 2010/11			Fiscal Year 2011/12				
				FY08/09 Actual	FY09/10 Actual	Adopted Budget (Adjusted)	Actual to 1/31/11	Projected to 6/30/11	Proposed Budget	Approved Budget	Adopted
	1		<b>Personal Services (5.0 FTE)</b>								
	2	5001	Admin Salary & Wages	187,715	242,856	342,020	194,956	340,536	348,744	348,744	
	3	5015	Vacation Payout	-	90	-	-	-	-	-	
	4	5120	Overtime	6,627	3,218	6,000	589	1,010	2,000	2,000	
	5	5121	Comp Time	893	971	-	632	1,201	-	-	
	6	5201	PERS	26,669	23,064	33,827	16,699	39,439	70,675	70,675	
	7	5203	FICA	15,402	18,930	26,625	15,002	26,220	26,832	26,832	
	8	5206	Workers Comp.	418	1,008	3,245	1,558	2,115	3,216	3,216	
	9	5207	Tri-Met Tax	1,012	1,298	2,437	807	1,507	2,331	2,331	
	10	5210	Health Ins (8.6% inc. in FY12)	40,783	45,696	73,064	41,873	73,600	82,200	82,200	
	11	5230	Deferred Comp Match	1,969	1,642	2,500	1,429	2,450	3,488	3,488	
	12	5240	Life/Disability Ins.	734	669	1,325	650	1,125	1,375	1,375	
	13		<b>Total Personal Services</b>	<b>282,222</b>	<b>339,442</b>	<b>491,043</b>	<b>274,195</b>	<b>489,203</b>	<b>540,861</b>	<b>540,861</b>	<b>-</b>
	14										
	15		<b>Materials and Services</b>								
	16	5300	Office Supplies	1,828	523	1,700	674	1,589	1,700	1,700	
	17	5303	Uniforms	-	686	1,000	1,025	1,250	1,250	1,250	
	18	5313	Employment Tests	146	111	-	-	-	-	-	
	19	5323	Food	-	43	-	110	360	1,080	1,080	
Pg 17	20	5330	Non Capital Furn & Equip	8,224	34,112	30,025	10,430	29,800	27,350	27,350	
Pg 18	21	5340	Software Upgrades/CAD Enhanc.	314	9,284	107,900	24,230	47,982	6,400	6,400	
Pg 20	22	5368	M & R Computer Equip (S/W contracts)	223,701	127,996	244,795	194,841	233,820	261,190	261,190	
Pg 21	23	5413	Contracts / Professional Services	17,128	23,035	40,000	15,996	44,113	13,500	13,500	
	24	5415	Printing	-	-	-	79	79	-	-	
	25	5431	Admin. Telephone	16,186	18,360	20,990	19,732	21,432	19,155	19,155	
Pg 22	26	5461	Training	495	990	2,000	-	700	1,100	1,100	
Pg 23	27	5462	Travel and Per Diem	1,063	2,681	1,000	511	30,700	3,600	3,600	
	28	5500	Dues & Subscriptions	120	-	200	120	160	200	200	
	29	5570	Business Expense	-	-	-	48	-	-	-	
	30		<b>Total Materials and Services</b>	<b>269,205</b>	<b>217,821</b>	<b>449,610</b>	<b>267,796</b>	<b>411,985</b>	<b>336,525</b>	<b>336,525</b>	<b>-</b>
	31										
	32		<b>Capital Outlay</b>								
	33	5660	Computer Equipment	8,500	6,407	15,000	7,345	7,345	-	-	-
	34		<b>Total Capital Outlay</b>	<b>8,500</b>	<b>6,407</b>	<b>15,000</b>	<b>7,345</b>	<b>7,345</b>	<b>-</b>	<b>-</b>	<b>-</b>
	35										
	36		<b>Total Data Services Division</b>	<b>559,927</b>	<b>563,670</b>	<b>955,653</b>	<b>549,336</b>	<b>908,533</b>	<b>877,386</b>	<b>877,386</b>	<b>-</b>

General Fund  
Logistics Department  
Radio Services Division

List Page	Line #	Account #	Account Description	Fiscal Year 2010/11			Fiscal Year 2011/12				
				FY08/09 Actual	FY09/10 Actual	Adopted Budget (Adjusted)	Actual to 1/31/11	Projected to 6/30/11	Proposed Budget	Approved Budget	Adopted
	1		<b>Personal Services (7.85 FTE)</b>								
	2	5001	Admin Salary & Wages	511,204	529,873	625,295	354,243	614,816	620,245	620,245	
	3	5015	Vacation Payout	-	14,077	-	-	-	-	-	
	4	5120	Overtime	31,358	18,530	29,000	9,353	16,100	18,000	18,000	
	5	5121	Comp Time	6,335	3,622	-	2,870	5,345	-	-	
	6	5201	PERS	70,689	54,768	59,425	34,830	71,956	121,945	121,945	
	7	5203	FICA	40,904	42,559	49,418	27,112	46,927	48,311	48,311	
	8	5206	Workers Comp.	10,029	7,163	10,315	4,834	6,534	9,027	9,027	
	9	5207	Tri-Met Tax	3,564	3,733	4,583	2,202	3,826	4,244	4,244	
	10	5210	Health Ins (8.6% inc. in FY12)	89,457	90,531	120,976	64,370	111,500	138,816	138,816	
	11	5230	Deferred Comp Match	2,954	3,202	5,500	1,805	3,100	6,015	6,015	
	12	5240	Life/Disability Ins.	1,768	1,470	1,890	932	1,759	2,338	2,338	
	13	5295	Vehicle Allowance	-	-	2,400	1,200	2,200	2,400	2,400	
	14		<b>Total Personal Services</b>	<b>768,262</b>	<b>769,528</b>	<b>908,802</b>	<b>503,751</b>	<b>884,063</b>	<b>971,341</b>	<b>971,341</b>	<b>-</b>
	15										
	16		<b>Materials and Services</b>								
	17	5300	Office Supplies (delivery expenses)	6,537	6,509	5,000	1,688	4,100	6,000	6,000	
	18	5301	Radio Supplies - Shop	68,115	86,683	28,500	8,459	16,500	20,000	20,000	
	19	5303	Uniforms	219	423	800	1,651	2,250	2,000	2,000	
	20	5315	Tuition Reimbursement	-	6,000	2,000	-	2,000	2,000	2,000	
	21	5323	Food	-	67	200	174	200	200	200	
Pg 17	22	5330	Non Capital Furn & Equip	11,678	31,193	22,675	984	17,600	26,312	26,312	
Pg 18	23	5340	Software Upgrades/CAD Enhanc.	-	4,776	13,640	-	6,970	33,000	33,000	
	24	5350	Fuel	37,533	25,946	37,300	19,338	36,400	46,000	46,000	
	25	5360	Radio Supplies - Infrastructure	-	-	55,100	17,369	28,000	53,000	53,000	
Pg 19	26	5361	M & R Facility/Sites	95,660	94,357	76,395	39,598	73,645	53,850	53,850	
	27	5363	M & R Vehicles	6,171	8,702	11,250	4,969	10,000	13,400	13,400	
	28	5364	M & R Communications	10,112	2,449	-	-	-	-	-	
Pg 20	29	5368	M & R Computer Equipment	11,785	11,991	11,960	8,775	9,750	12,500	12,500	
Pg 21	30	5413	Contract / Professional Services	4,687	-	11,950	-	11,950	77,000	77,000	
	31	5415	Printing	-	-	-	79	79	-	-	
	32	5431	Admin. Telephone	1,398	2,454	4,100	1,941	1,940	4,800	4,800	
	33	5433	Electricity	39,720	45,381	46,500	25,908	49,745	49,000	49,000	
	34	5445	Rent for Site Leases	68,484	67,586	37,800	32,002	42,576	40,600	40,600	
Pg 22	35	5461	Training	5,000	15,096	9,360	372	9,360	12,500	12,500	
Pg 23	36	5462	Travel and Per Diem	5,482	611	6,105	1,128	6,105	7,100	7,100	
	37	5500	Dues & Subscriptions	570	655	850	270	700	800	800	
	38	5570	Business Expense	-	-	100	43	100	100	100	
	39		<b>Total Materials and Services</b>	<b>373,151</b>	<b>410,879</b>	<b>381,585</b>	<b>164,748</b>	<b>329,970</b>	<b>460,162</b>	<b>460,162</b>	<b>-</b>

General Fund  
 Logistics Department  
 Radio Services Division

List Page	Line #	Account #	Account Description	Fiscal Year 2010/11			Fiscal Year 2011/12				
				FY08/09 Actual	FY09/10 Actual	Adopted Budget (Adjusted)	Actual to 1/31/11	Projected to 6/30/11	Proposed Budget	Approved Budget	Adopted
	1		Capital Outlay								
	2	5602	Land Improvements (Round Top)		14,304						
	3	5615	Vehicles		22,904						
	4	5645	Shop Equipment		6,500						
	5	5650	Communications Equipment	36,661	14,174	73,500	7,097	17,200	57,200	57,200	
	6		<i>Contracts to finalize Phase II (Geo Tech/Eng)</i>						30,000	30,000	
	7		<i>Install DSL-300 audio enhancement</i>						12,800	12,800	
	8		<i>Upgrade to APX dual band radios for Tech.s (2)</i>						14,400	14,400	
	9	5660	Computer Equipment	25,500							
	10		<b>Total Capital Outlay</b>	<b>62,161</b>	<b>57,882</b>	<b>73,500</b>	<b>7,097</b>	<b>17,200</b>	<b>57,200</b>	<b>57,200</b>	<b>-</b>
	11										
	12		<b>Total Radio Services Division</b>	<b>1,203,574</b>	<b>1,238,289</b>	<b>1,363,887</b>	<b>675,596</b>	<b>1,231,233</b>	<b>1,488,703</b>	<b>1,488,703</b>	<b>-</b>

General Fund  
 Logistics Department  
 Direct Bill Services Division

List Page	Line #	Account #	Account Description	Fiscal Year 2010/11			Fiscal Year 2011/12		
				Adopted Budget (Adjusted)	Actual to 1/31/11	Projected to 6/30/11	Proposed Budget	Approved Budget	Adopted
	1		Materials and Services						
	2	5300	Office Supplies	1,800	3,354	6,836	4,500	4,500	
	3	5301	Radio Supplies - Shop	57,800	26,161	51,710	52,000	52,000	
Pg 19	4	5360	Radio Supplies - Infrastructure	40,200	69,482	99,000	50,000	50,000	
	5		<b>Total Materials and Services</b>	<b>99,800</b>	<b>98,987</b>	<b>157,546</b>	<b>106,500</b>	<b>106,500</b>	<b>-</b>
	6								
	7		<b>Total Direct Bill Services Division</b>	<b>99,800</b>	<b>98,987</b>	<b>157,546</b>	<b>106,500</b>	<b>106,500</b>	<b>-</b>

## General Fund Itemized Line Items

**Non-Capital Furnishing & Equipment (5330)  
Budget Line Item Detail**

<b>ADMINISTRATION</b>		
2 Replacement Office Chairs (KD & another)	1,560	
Office Printer (CFO)	300	
<b>Administration Department Total</b>		<u>1,860</u>

<b>PERFORMANCE MANAGEMENT</b>		
Workstation chairs for Upper Training Room	3,750	
Overhead Projector/Screen/Mount for Lower Training	1,100	
New office furnishings / blinds	750	
Desk for Training Sups office (DK)	700	
<b>Performance Management Department Total</b>		<u>6,300</u>

<b>OPERATIONS</b>		
Other needs for small capital items	3,500	
Dispatch Floor & Sups Office Chairs	3,200	
TNT equipment	250	
<b>Operations Department Total</b>		<u>6,950</u>

<b>LOGISTICS</b>		
<b>Data Services</b>		
4 Laptop for Radio Services	6,000	
Unplanned replacements and/or tools	2,500	
Floor Monitor Replacements (24)	4,320	
CAD Room DS Work Bench & Storage	3,500	
5 TB Storage Drives	3,300	
Computer replace/upgrades (for Ops by DS 3)	2,610	
1 Laptop for DS	1,800	
Ops floor TV's and ODOT Monitors	1,200	
1 PC for Training	900	
Admin Computer replacement (EW)	870	
Ergo keyboards (4)	350	
<i>Data Services Division Total</i>		<u>27,350</u>
<b>Radio Services</b>		
Upgrade 10% of radio loaner cache	14,400	
Work Stations at each Radio Site	5,112	
Round Top Generator Loading Solution	4,800	
Shop tool replacement and upgrades	1,200	
Shop Bench, chair and tool box	800	
<i>Radio Services Division Total</i>		<u>26,312</u>
<b>Direct Bill Services</b>		
<i>Direct Bill Division Total</i>		<u>-</u>
<b>Logistics Department Total</b>		<u>53,662</u>

**TOTAL GENERAL FUND (5330)** 68,772

**Software Upgrades (5340)  
Budget Line Item Detail**

<b>ADMINISTRATION</b>	
E-Core Payroll / HR	2,500
<b>Administration Department Total</b>	<u>2,500</u>

<b>PERFORMANCE MANAGEMENT</b>	
<b>Performance Management Department Total</b>	<u>-</u>

<b>OPERATIONS</b>	
Enhancements to E-Core	6,000
<b>Operations Department Total</b>	<u>6,000</u>

<b>LOGISTICS</b>	
<b>Data Services</b>	
Adobe Acrobat Writer (5)	1,600
ArcGIS Network Analyst License ***	2,500
Web optimizer software	300
Other, not specified	2,000
<i>Data Services Division Total</i>	<u>6,400</u>
<b>Radio Services</b>	
Radio Site propagation analysis and engineering tools	7,500
Systems management, monitoring, and reporting	4,500
Microwave Monitoring and Alarms Management tools (old SW does not support new)	15,000
Upgrade to MOSCAD systems for site management (initial design validation)	5,000
Unplanned software upgrades (Motorola, MNI, other equipment)	1,000
<i>Radio Services Division Total</i>	<u>33,000</u>
<b>Direct Bill Services</b>	
<i>Direct Bill Division Total</i>	<u>-</u>
<b>Logistics Department Total</b>	<u>39,400</u>

**TOTAL GENERAL FUND (5340)** 47,900

**M&R - Facility/Tower Sites (5361)  
Budget Line Item Detail**

<b>ADMINISTRATION</b>	
Unplanned/unscheduled bldg repairs & maintenance	15,000
HVAC Prev Maintenance & Repairs	12,000
Facility UPS (3) service contracts (1 was 4,696)	10,200
Landscaping	8,800
Secure Door Access System/maintenance/repair	7,000
Replace rear entrance and walk areas	5,050
WCCCA Tower repair	4,200
Replacement Batteries for Lower UPS Sys	2,100
Annual Fire Extinguisher check	1,500
Elevator/Boiler Permits	500
Maintenance of building water filtration	480
<b>Administration Department Total</b>	<b><u>66,830</u></b>

<b>PERFORMANCE MANAGEMENT</b>	
<b>Performance Management Department Total</b>	<b><u>-</u></b>

<b>OPERATIONS</b>	
<b>Operations Department Total</b>	<b><u>-</u></b>

<b>LOGISTICS</b>	
<b>Data Services</b>	
<i>Data Services Division Total</i>	<u>-</u>
<b>Radio Services</b>	
Replace non-commercial transfer switches	15,500
Tower Site maintenance/supplies (grounds, gravel, etc)	12,000
Upgrade Ntwrk Ops Ctr displays, keyboards/mice	10,000
Repairs & replacement - shop floor	8,000
Gravel tower site access roads	4,000
Grout tower legs at Gales Peak	1,600
Battery replacements (48 VDC systems)	1,200
Fire Extinguisher maintenance	750
Replacement Batteries for upper UPS	500
Paint Radio Site Shelters	300
<i>Radio Services Division Total</i>	<u>53,850</u>
<b>Direct Bill Services</b>	
<i>Direct Bill Division Total</i>	<u>-</u>
<b>Logistics Department Total</b>	<b><u>53,850</u></b>

**TOTAL GENERAL FUND (5361) 120,680**

**M&R - Computer Equipment (5368)  
Budget Line Item Detail**

<b>ADMINISTRATION</b>	
Incode accounting system annual maintenance	8,646
E-Core Payroll annual maintenance	1,449
Misc repairs, supplies, additions	<u>1,575</u>
<b>Administration Department Total</b>	<b><u>11,670</u></b>

<b>PERFORMANCE MANAGEMENT</b>	
CritiCall software annual maintenance	1,050
TAME (accreditation tool maintenance)	200
<b>Performance Management Department Total</b>	<b><u>1,250</u></b>

<b>OPERATIONS</b>	
E-Core Services maintenances (Schdr & Mngr Mods)	<u>9,525</u>
<b>Operations Department Total</b>	<b><u>9,525</u></b>

<b>LOGISTICS</b>	
<b>Data Services</b>	
TIBURON software maintenance	92,700
CAD maintenance - STRATUS server	44,000
Radio IP maintenance	31,520
Anitian Security software maintenance & IPS Tipping P	14,770
Avtex Community Notification System	14,600
Anitian Security software maintenance Firewall Fortinet	10,815
TIBURON AVL maintenance	10,350
Digital Recorder maintenance (CVDS)	10,240
Telephone Arbitrators (USB)	7,500
APCO MEDS	5,660
Misc cable, cords, repair supplies for computer equip.	2,500
Unplanned maintenance / replacements	2,500
F5 Networks	3,300
PC and Printer maintenance Costs	2,100
Proster annual maintenance (new servers)	1,785
DSL Switch maint (Verizon) back-up internet circuit &	1,700
ArcEditor maintenance	1,500
Verizon Air Card (2)	1,500
Dispatch Stats Reader Board maintenance	1,400
Sprint Air Card	750
<i>Data Services Division Total</i>	<u>261,190</u>
<b>Radio Services</b>	
Radio Programming software & firmware (new release)	1,000
Annual maint agreement (reports; bug fixes; enhancem	2,800
Annual maintenance agreement	2,700
Test Equipment maintenance/calibration	2,000
S/W Upgrade for Service Monitor upgrades	4,000
<i>Radio Services Division Total</i>	<u>12,500</u>
<b>Direct Bill Services</b>	
<i>Direct Bill Division Total</i>	<u>-</u>
<b>Logistics Department Total</b>	<b><u>273,690</u></b>

**TOTAL GENERAL FUND (5368) 296,135**

**Contract/Professional Services (5413)**  
**Budget Line Item Detail**

<b>ADMINISTRATION</b>	
HR Specialist Consultant/Task Analysis/Organization	25,000
Capital Planning Consultant	20,000
ADP Payroll Services	14,300
Emergency Preparedness (Business continuity plan)	10,000
Director Consulting Contracts - Other	10,000
Contract CPA for peak work loads	3,000
ASI Flex Spending Admin	1,600
<b>Administration Department Total</b>	<b><u>83,900</u></b>

<b>PERFORMANCE MANAGEMENT</b>	
Quality Review/Oversight of EMS (Dr. Daya)	10,000
Hollis - 1 Quarterly and 2 Academies	6,000
Outside instruction brought in x 2	5,000
Temporary Help for HR (for employee absence)	2,500
CPR - Academy & all Agency employees	4,650
<b>Performance Management Total</b>	<b><u>28,150</u></b>

<b>OPERATIONS</b>	
Hollis	1,500
<b>Operations Department Total</b>	<b><u>1,500</u></b>

<b>LOGISTICS</b>	
<b>Data Services</b>	
Metro GIS Service	8,500
Regional CAD-to-CAD Connex maintenance (PDCC)	5,000
<i>Data Services Division Total</i>	<u>13,500</u>
<b>Radio Services</b>	
Cummins Contract PM - Generators at Tower Sites	32,000
Regional Radio Partnership expense	22,500
Elitek or BPS Site Battery Service Contract	12,000
Control Contractors PM - Tower Site Maintenance	9,500
Infrared Service Contract (electrical inspection)	1,000
<i>Radio Services Division Total</i>	<u>77,000</u>
<b>Direct Bill Services</b>	
<i>Direct Bill Division Total</i>	<u>-</u>
<b>Logistics Department Total</b>	<b><u>90,500</u></b>

**TOTAL GENERAL FUND (5413) 204,050**

**Training (5461)  
Budget Line Item Detail**

<b>ADMINISTRATION</b>	
Micro Main Seminar (HC)	2,000
GFOA Annual Conference (CFO)	680
Director APCO 4 Quarterly Conferences	500
Director APCO National Conference	500
Director one day sessions	500
<b>Administration Department Total</b>	<b><u>4,180</u></b>

<b>PERFORMANCE MANAGEMENT</b>	
Dispatchers - Outside class training (25)	4,000
Coaching classes	3,000
Supervisor training	2,000
Oregon Executive Directors Institute (PM)	1,400
Annual SHRM Conference (BL)	1,200
Staff outside class training	1,000
State APCO Conferences (2) (Tr Sup)	330
State APCO Conferences (2) (PM)	330
LGPI Annual Conference (BL)	275
APCO Award Winner Banquet (4)	220
CIS Annual Conference (BL )	175
6 Bullard Roundtables (BL & PM)	150
PIO training (PM)	100
<b>Performance Management Department Total</b>	<b><u>14,180</u></b>

<b>OPERATIONS</b>	
International CAD Consortium	400
APCO (2 quarterlies)	400
Western Regional APCO	400
Three day seminars	300
<b>Operations Department Total</b>	<b><u>1,500</u></b>

<b>LOGISTICS</b>	
<b>Data Services</b>	
Tiburon User Group (JS, SV)	500
Annual GIS Conference Bend OR (Ian)	400
ICC Conference (MJF)	200
<i>Data Services Division Total</i>	<u>1,100</u>
<b>Radio Services</b>	
APX 7000 radio programming and repair	12,000
Conference (LH)	500
<i>Division Total</i>	<u>12,500</u>
<b>Direct Bill Services</b>	
<i>Division Total</i>	<u>-</u>
<b>Logistics Department Total</b>	<b><u>13,600</u></b>

**TOTAL GENERAL FUND (5461) 33,460**

**Travel (5462)**  
**Budget Line Item Detail**

<b>ADMINISTRATION</b>	
Director Travel	3,400
GFOA National Conference (CFO)	2,200
Errand & Other training mileage (Admin Staff)	200
<b>Administration Department Total</b>	<b><u>5,800</u></b>

<b>PERFORMANCE MANAGEMENT</b>	
Dispatchers - Outside class training (25)	1,500
Annual SHRM Conf (BL)	1,200
State APCO Conferences (2) (PM)	1,000
State APCO Conferences (2) (Tr Sup)	1,000
APCO Award Winner Banquet (4 rooms)	500
Staff outside class training (6)	500
Off site meetings mileage (various)	500
OEDI Mileage (PM)	200
LGPI Conference mileage (BL)	150
<b>Performance Management Department Total</b>	<b><u>6,550</u></b>

<b>OPERATIONS</b>	
International CAD Consortium	1,800
Western Regional APCO	1,500
APCO (2 quarterlies)	400
<b>Operations Department Total</b>	<b><u>3,700</u></b>

<b>LOGISTICS</b>	
<b>Data Services</b>	
Tiburon User Group (JS, SV)	2,000
ICC Conference (MJF)	1,100
Annual GIS Conference Bend OR (lan)	500
<i>Data Services Division Total</i>	<u>3,600</u>
<b>Radio Services</b>	
APX 7000 training	3,000
Logistics Manager travel	2,300
APCO Meeting	1,800
<i>Radio Services Division Total</i>	<u>7,100</u>
<b>Direct Bill Services</b>	
<i>Direct Bill Division Total</i>	<u>-</u>
<b>Logistics Department Total</b>	<b><u>10,700</u></b>

**TOTAL GENERAL FUND (5462) 26,750**

## Membership User Fees

**WASHINGTON COUNTY CONSOLIDATED COMMUNICATIONS AGENCY**

***FY 2011/12 WCCCA Membership Fees by Agency***

<i>FY 10-11 Fees by Agency</i>	Agency	Member Fees	800 System Radio Fees	Subtotal Costs	Amount of Increase	% of Increase	3% Cap Adjustment	TOTAL	% Inc. after 3% Adj.
\$ 1,705,398	Sheriff's Office	\$ 1,764,895	\$ 105,338	\$ 1,870,233	\$ 164,835	9.7%	\$ 14,134	\$ 1,884,366	10.5%
978,741	Hillsboro Police	1,028,537	44,457	1,072,993	94,252	9.6%	8,109	1,081,102	10.5%
976,754	Beaverton Police	1,028,537	40,405	1,068,942	92,188	9.4%	8,078	1,077,020	10.3%
497,012	Tigard Police	517,121	25,404	542,524	45,512	9.2%	4,100	546,624	10.0%
272,841	Tualatin Police	284,229	14,344	298,573	25,732	9.4%	2,256	300,830	10.3%
173,435	Sherwood Police	181,500	7,008	188,508	15,073	8.7%	1,425	189,933	9.5%
166,137	Forest Grove Police	172,705	9,417	182,122	15,985	9.6%	1,376	183,499	10.5%
85,372	Cornelius Police	87,424	4,708	92,132	6,760	7.9%	696	92,828	8.7%
18,322	King City Police	30,422	2,409	32,831	14,509	79.2% *	(13,959)	18,872	3.0%
11,036	North Plains Police	15,351	3,394	18,745	7,709	69.9% *	(7,378)	11,367	3.0%
11,699	City of Durham	15,265		15,265	3,566	30.5% *	(3,215)	12,050	3.0%
6,366	Banks Police	11,384		11,384	5,018	78.8% *	(4,827)	6,557	3.0%
5,288	Gaston Police	5,315	985	6,301	1,013	19.2% *	(854)	5,447	3.0%
\$ 4,908,401	<b>Total Police Costs</b>	\$ 5,142,684	\$ 257,870	\$ 5,400,554	\$ 492,153		\$ 9,940	\$ 5,410,495	10.2%
	<i>Cost per Console</i>	\$ 1,028,537							
\$ 1,382,172	<b>TVFR</b>	\$ 1,435,958	\$ 69,172	\$ 1,505,130	\$ 122,958	8.9%	\$ 11,375	\$ 1,516,504	9.7%
357,439	Hillsboro Fire	362,850	21,241	384,091	26,652	7.5%	2,903	386,993	8.3%
122,059	Forest Grove Fire	129,163	12,678	141,841	19,782	16.2%	1,072	142,913	17.1%
55,480	WCFD #2	49,093	11,454	60,548	5,068	9.1% *	(3,403)	57,144	3.0%
40,814	Cornelius Fire	45,949	9,453	55,402	14,588	35.7% *	(13,363)	42,038	3.0%
25,422	Banks Fire #13	21,871	10,676	32,547	7,125	28.0% *	(6,363)	26,185	3.0%
17,354	Gaston Fire	12,250	7,785	20,034	2,680	15.4% *	(2,160)	17,875	3.0%
\$ 2,000,740	<b>Total Fire Costs</b>	\$ 2,057,135	\$ 142,458	\$ 2,199,593	\$ 198,853		\$ (9,940)	\$ 2,189,653	9.4%
	<i>Cost per Console</i>	\$ 1,028,568							

\* = subject to a cap of 3% increase

**Total Member & Associate Dispatch Contracts:**

Combined Police & Fire member fees, above:	\$ 7,600,148
Associate members (Wash Co LUT & Sherwood PW)	32,407
<b>Financial Plan (pg 25, col E, line 4) and General Fund Budget (pg 1, line 6)</b>	<u><u>7,632,555</u></u>

# General Fund Financial Forecast

A                      C                      D

**Washington County Consolidated Communications Agency**  
**GENERAL FUND FINANCIAL FORECAST**

E                      F                      G                      H                      I                      J
This revised financial plan assumes: Flat 911 TAXES; No new partners; no new FTEs; no further staffing changes in future years. Assumes a normal staff turnover rate.

	FY09-10 Actual	FY10-11 Projected	FY11-12 Forecast	FY12-13 Forecast	FY13-14 Forecast	FY14-15 Forecast	FY15-16 Forecast	FY16-17 Forecast
<b>RESOURCES</b>								
1 Beginning Working Capital	2,933,207	2,938,036	2,677,328	2,119,755	1,805,000	1,424,458	1,277,556	1,437,995
2 Interest	20,729	17,000	17,095	19,603	20,166	10,763	27,205	38,445
3 911 Excise Tax	2,752,800	2,669,562	2,584,000	2,584,000	2,584,000	2,584,000	2,584,000	2,584,000
4 IGA User Fees / Member & Associate Fees	6,289,557	6,945,000	7,632,555	8,388,178	9,218,608	10,131,250	11,134,243	11,913,640
5 System User Contracts (C800 only)	521,020	440,000	475,831	501,725	539,140	568,886	600,495	634,097
6 Non-Member Contracts (Newberg added in FY11)	111,713	177,500	186,050	189,771	193,566	197,438	201,387	205,414
7 Tower Site Rent Revenue	62,307	68,500	74,500	80,500	86,500	92,500	98,500	104,500
8 Grant Revenue	2,077							
9 Maintenance Services	92,853	91,000	96,233	101,766	107,617	113,805	120,349	127,269
10 Misc Income	187,485	146,580	120,000	120,000	70,000	70,000	70,000	70,000
11 <b>Total Current Revenues</b>	<b>10,040,541</b>	<b>10,555,142</b>	<b>11,186,263</b>	<b>11,985,542</b>	<b>12,819,597</b>	<b>13,768,642</b>	<b>14,836,179</b>	<b>15,677,365</b>
12 <b>Total Resources</b>	<b>12,973,748</b>	<b>13,493,178</b>	<b>13,863,592</b>	<b>14,105,297</b>	<b>14,624,597</b>	<b>15,193,100</b>	<b>16,113,735</b>	<b>17,115,360</b>
<b>EXPENDITURES</b>								
14 <b>Personal Services</b>								
15 Salaries & Wages & Overtime	6,018,959	6,238,020	6,409,566	6,755,682	7,120,489	7,504,995	7,910,265	8,337,419
16 Medical Insurance	1,065,346	1,233,188	1,356,506	1,492,157	1,641,373	1,805,510	1,986,061	2,184,667
17 PERS	566,776	779,752	1,291,527	1,361,270	1,673,315	1,763,674	1,858,912	1,959,294
18 Social Security	453,827	477,209	490,332	516,810	544,717	574,132	605,135	637,813
19 Other Payroll Costs & Benefits	126,887	174,945	174,945	176,694	178,461	180,246	182,048	183,869
20 <b>Total Personal Services</b>	<b>8,231,795</b>	<b>8,903,114</b>	<b>9,722,876</b>	<b>10,302,613</b>	<b>11,158,355</b>	<b>11,828,557</b>	<b>12,542,422</b>	<b>13,303,061</b>
21 <b>Materials &amp; Services</b>	<b>1,479,631</b>	<b>1,678,986</b>	<b>1,720,961</b>	<b>1,763,985</b>	<b>1,808,084</b>	<b>1,853,286</b>	<b>1,899,619</b>	<b>1,947,109</b>
22 <b>Capital Outlay</b>	<b>111,131</b>	<b>180,050</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>	<b>150,000</b>
23 <b>Subtotal Operating Expenditures</b>	<b>9,822,557</b>	<b>10,762,150</b>	<b>11,593,837</b>	<b>12,216,598</b>	<b>13,116,439</b>	<b>13,831,844</b>	<b>14,592,040</b>	<b>15,400,170</b>
24 Operating Revenues Over (Under) Op. Exp.	217,984	(207,008)	(407,573)	(231,055)	(296,842)	(63,202)	244,139	277,195
25 <b>Interfund Transfers - Capital Reserves</b>	<b>213,155</b>	<b>53,700</b>	<b>150,000</b>	<b>83,700</b>	<b>83,700</b>	<b>83,700</b>	<b>83,700</b>	<b>83,700</b>
26 <b>Total Expenditures</b>	<b>10,035,712</b>	<b>10,815,850</b>	<b>11,743,837</b>	<b>12,300,298</b>	<b>13,200,139</b>	<b>13,915,544</b>	<b>14,675,740</b>	<b>15,483,870</b>
27 <b>Increase (Decrease) in Fund Balance</b>	<b>4,829</b>	<b>(260,708)</b>	<b>(557,573)</b>	<b>(314,755)</b>	<b>(380,542)</b>	<b>(146,902)</b>	<b>160,439</b>	<b>193,495</b>
28 <b>ENDING FUND BALANCE</b>	<b>2,938,036</b>	<b>2,677,328</b>	<b>2,119,755</b>	<b>1,805,000</b>	<b>1,424,458</b>	<b>1,277,556</b>	<b>1,437,995</b>	<b>1,631,490</b>
29 <i>Benchmark: Ending Fund Balance @ 12% of Open</i>	1,178,707	1,291,458	1,391,260	1,465,992	1,573,973	1,659,821	1,751,045	1,848,020
30 <i>Predicted Fund Balance Surplus (Shortage) from Benchmark</i>		1,385,871	728,495	339,008	(149,515)	(382,265)	(313,050)	(216,530)
31 <b>% User Fee increase over prior year</b>								
32 As set in planning (actual %s vary from planned)	7.2%	9.9%	9.9%	9.9%	9.9%	9.9%	9.9%	7.0%
33 PERS Rates		9.50%	14.15%	14.15%	17.50%	17.50%	17.50%	17.50%
Operating Expenditure increase (excludes transfers out):	5.2%	9.5%	7.7%	5.4%	7.4%	5.5%	5.5%	

## Washington County Consolidated Communications Agency General Fund Five Year Financial Forecast

